

KGATELOPELE MUNICIPALITY

SERVICE DELIVERY  
AND  
BUDGET IMPLEMENTATION PLAN

2009 / 2010

## **KGATELOPELE MUNICIPALITY**

### **Service Delivery Budget Implementation Plan 2009/2010**

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## **KGATELOPELE MUNICIPALITY**

### **Service Delivery Budget Implementation Plan 2009/2010**

#### **INTRODUCTION**

Under the MFMA, councils are required to develop a Service Delivery Budget Implementation Plan (SDBIP) to serve as a "contract" between the delivery of goals and action plans as set out in the Integrated Development Plan (IDP) and the Budget. The document is intended to be utilised as an implementation tool to measure performance of senior managers against the targets (and time limits) as contained in the IDP - by way of monthly and quarterly assessment.

The SDBIP is a layered plan consisting of a Top Layer - and a second layer of supporting documentation - generally containing the information and documentation in the IDP and Adopted Budget. The IDP and Budget should be read in-conjunction with the SDBIP.

The essential components of the Top- Layer consists of the following:-

- Ø Monthly Projections of Revenue to be collected for each source;
- Ø Monthly Projections of Expenditure (Operating & Capital) and revenue for each vote;
- Ø Quarterly Projections of service delivery targets and performance indicators for each vote.

# KGATELOPELE MUNICIPALITY

## SDBIP Quarterly projections of Service Delivery Targets 2007/2008: Office of the Technical Manager

Vote	KPA	Objective	Indicator	Annual target	Qtr Ending 30 Sep		Qtr Ending 31 Dec		Qtr Ending 31 Mar		Qtr Ending 30 Jun		Explanation for variance
					Proj	Act	Proj	Act	Proj	Act	Proj	Act	
Technical Services	Co-operative Governance and Informed Decision-making	Enhance revenue from own and other sources	R-value MIG funding received / R-value budgeted for	100%	100%		100%		100%		100%		
			# Applications for MIG funding submitted / # MIG projects approved	4	4								
		Ensure sustainability and maintenance of inter and intra-governmental relations	% Water services projects and budgets submitted within timeframe	100%	50%		100%						
		Ensure employee satisfaction and well-being	Average # Days sick leave per department	120	30		30		30		30		
	Optimized Infrastructural Services	Optimising municipal capital investment	% water connections accurately metered	90%	90%		90%		90%		90%		
			% electricity connections accurately metered	90%	90%		90%		90%		90%		
			% Infrastructure investment plan completed within timeframes	100%	25%		50%		75%		100%		
		Improve access to basic and other service delivery in a sustainable manner	% access to basic and other services projects implemented within time and budget										
			% completion 13 High Mast Lights within timeframe and budget	100%	25%		50%		75%		100%		
			% completion new Street Lights within timeframe and budget	100%	25%		50%		75%		100%		
			% completion of Phase 1 - Servicing of 1,150 stands - Postmasburg within timeframe and budget	100%	25%		50%		75%		100%		
			% completion of Phase 2 - Servicing 300 stands - Maranteng within timeframe and budget	100%	25%		50%		75%		100%		
			% completion of Phase 2 - Servicing 485 stands - Groenwater within timeframe and budget	100%	25%		50%		75%		100%		
			% completion of Eradication of buckets within timeframe and budget	100%	25%		50%		75%		100%		
			% completion of Upgrade access road - Skeyfontein within timeframe and budget	100%	25%		50%		75%		100%		
		Maintain and upgrade municipal assets	%Upgrading and maintenance of water projects implemented within time and budget										

		% completion of Phase 2 - Water Pipelines Maranteng within timeframe and budget	100%	25%		50%		75%		100%		
		% completion of Pressure Tower within timeframe and budget.	100%	25%		50%		75%		100%		
	Maintain and upgrade municipal assets	% Upgrading and maintenance of municipal assets										
		% completion of Fencing Boichoko Cemetery within timeframe and budget	100%	25%		50%		75%		100%		
		% completion of Fencing Postmasburg Cemetery within timeframe and budget	100%	25%		50%		75%		100%		
		% completion of Fencing Postdene Cemetery within timeframe and budget	100%	25%		50%		75%		100%		
		% completion of Fencing Jenn Haven Municipal Offices within timeframe and budget	100%	25%		50%		75%		100%		
		% completion of Filter System Swimming Pool within timeframe and budget	100%	25%		50%		75%		100%		
		% installation new Traffic Signs within timeframe and budget	100%	25%		50%		75%		100%		
		% Expansion Library Services : Boichoko completed within timeframe and budget	100%	25%		50%		75%		100%		
		% installation Air Conditioning Jenn Haven Library within timeframe and budget	100%	25%		50%		75%		100%		
		% Expansion Library Services : Jenn Haven completed within timeframe and budget	100%	25%		50%		75%		100%		
		% Expansion Library Services : Postmasburg completed within timeframe and budget	100%	25%		50%		75%		100%		
		% Expansion Library Services : Postdene completed within timeframe and budget	100%	25%		50%		75%		100%		
		% Firefighting Machine procured within timeframe and budget	100%	25%		50%		75%		100%		
		% Repairs on Caravan Park Buildings completed within timeframe and budget	100%	25%		50%		75%		100%		
		% installation Air Conditioning new Treasury Offices within timeframe and budget	100%	25%		50%		75%		100%		

			% completion of Upgrade Sport Facilities within timeframe and budget	100%	25%		50%		75%		100%		
			% Building Plan Cabinet - Building Inspector procured within timeframe and budget	100%	25%		50%		75%		100%		
			% completion Fencing - Pound within timeframe and budget	100%	25%		50%		75%		100%		
			% Purchase Tools - Workshop completed within timeframe and budget	100%	25%		50%		75%		100%		
			% Purchase Tools - Electricity Department completed within timeframe and budget	100%	25%		50%		75%		100%		
			% Purchase Equipment - Electricity Department within timeframe and budget	100%	25%		50%		75%		100%		
			% Purchase Tools & Equipment - Sewerage Department within timeframe and budget	100%	25%		50%		75%		100%		
		Prioritise and optimize resource allocation and utilisation	R-value overtime spent per department	R248,000	R62,000		R62,000		R62,000		R62,000		
			hours planned water interruptions	60	15		15		15		15		
			hours planned electricity interruptions										
			R-value sanitation maintenance / back log R-value	R2,582,900	25%		50%		75%		100%		
			R-value parks, open spaces, cemeteries, sport and recreation facilities maintenance / total maintenance back log R-value	R100,000	25%		50%		75%		100%		
			% time vehicles in use	90%	90%		90%		90%		90%		
	Organisational Excellence	Increase financial viability	% compliance to audit plan	100%	100%		100%		100%		100%		
			# internal audit queries for Technical Department	15			15						
			% audit queries responded to within 14-working days	90%	90%		90%		90%		90%		
			# external audit queries for Technical Department	15			15						

**KGATELOPELE MUNICIPALITY**

**SDBIP Quarterly projections of Service Delivery Targets: Corporate Services Directorate**

Vote	KPA	Objective	Indicator	Annual target	Qtr Ending 30 Sep		Qtr Ending 31 Dec		Qtr Ending 31 Mar		Qtr Ending 30 Jun		Explanation for variance
Corporate Services	Co-operative Governance and Informed Decision-making	Implement and manage effective communication systems	# internal communication newsletters distributed	4	1		1		1		1		
		Develop sustainable Council and community structures	# functional ward committees / total # of ward committees	80%	80%		80%		80%		80%		
			# ward committee meetings per annum per ward	12	12		12		12		12		
			# councillors submitted declarations of interest within specified timeframes	11	11								
		Develop and sustain customer relationship management competencies for all - Councillors, Ward Committee members and Employees	% new staff receiving induction training within 2 months of employment	100%	100%		100%		100%		100%		
			Average time lapsed from employment to induction training	2 weeks	2 week		3 week		4 week		5 week		
			% Ward Committee members trained in decision-making and governance issues	50%	10%		20%		30%		50%		
			% of Ward Councillors trained in communication skills	80%	20%		40%		60%		80%		
			% ward committee members trained in municipal affairs	50%	10%		20%		30%		50%		
			% Councillors trained in municipal affairs	100%	25%		50%		75%		100%		
			% Ward Committee members trained in decision-making and governance issues	50%	10%		20%		30%		50%		
			% Councillors trained in decision-making and governance issues	100%	25%		50%		75%		100%		
	Social and Environmental Sustainability	Ensure employee satisfaction and well-being	# of injuries on duty	2	0		1		0		1		
			# HIV/AIDS awareness sessions with staff	4	1		1		1		1		
		Develop a high performance culture within the municipality	Performance Management Policy adopted within timeframe	100	25%		50%		75%		100%		
		Develop strategically aligned multi-skilled and knowledgeable workforce to achieve best practice applications	% Institutional plan completed within timeframes	100	25%		50%		75%		100%		
			% training compliance to skills audit	100%	100%		100%		100%		100%		
			% Personnel trained per the Skills Development Plan	60%	15%		30%		45%		60%		
			% compliance to Skills Development plan	100%	100%		100%		100%		100%		

Organisational Excellence	Increase financial viability	# internal audit queries per department	30			30						
		# external audit queries per department	30%			30						
	Sound Governance	# by-laws introduced (new and amended) / total # by-laws	30	7		7		7		9		
		# meetings with labour unions	12	3		3		3		3		
		% of labour disputes resolved / Total disputes raised	90%	90%		90%		90%		90%		
		# staff protest meetings / gatherings against the Council	0	0		0		0		0		
		# social complaints i.e. gender, racism, nepotism, diversity	0	0		0		0		0		
		% Employment Equity plan compliance	50%	100%		100%		100%		100%		
		# meeting with Employment Equity Consultative forums (EECF)	4	1		1		1		1		
	Develop and retain the best human capital through institutional development, capacity building strategies to ultimately become an employer of choice	# succession planning initiatives implemented	1	0		0		0		1		
		% shortlisting finalised within 10-days from closure of applications	100%	100%		100%		100%		100%		
		# career planning initiatives investigated	1	0		0		0		1		
		# internal promotions / # positions filled as %	30%	50%		50%		50%		50%		
		# internships implemented	2	2		0		0		0		
		# learnerships	4	1		1		1		1		
		# cases lost because by-laws are not in place	2	2		0		0		0		
	Ensure integrated development for economic growth	% IDP activities completed as per process plan (composite index)										
		IDP process plan adopted on time	100%	100%		100%		100%		100%		
		IDP Analysis phase completed within specified time frames as per Process Plan	100%	100%		100%		100%		100%		
		IDP strategic planning completed on time in terms of process plan	100%	100%		100%		100%		100%		
		IDP Projects phase completed on time in terms of process plan	100%	100%		100%		100%		100%		
		#IDP forum and steering committee meetings for each phase within process plan	12	3		3		3		3		



		Sector plan completion on time i.t.o. process plan	100%	100%		100%		100%		100%		
		Integrated Development Plan (document) adopted i.t.o. process plan	100%	30%		60%		90%		100%		
		# times IDP consultation with communities took place	8	2		2		2		2		
		% Timeous delivery on all IDP projects	100%	100%		100%		100%		100%		
Social and Environmental Sustainability	Ensure environmental well-being	# of Disaster Management forum meetings	4	1		1		1		1		
		# staff members trained in disaster preparedness	10	2		2		2		4		
		Disaster risk assessment completed within specified timeframes	100%	25%		50%		75%		100%		
		Disaster Management Plan included in IDP within specified timeframes	100%	25%		50%		75%		100%		
	Ensure spatial integrated planning	% of households access to pay points	80%	80%		80%		80%		80%		
		% access to sports facilities	80%	80%		80%		80%		80%		
		Sport facilities per 1,000 population ratio	0.25	0.25		0.25		0.25		0.25		
		% access to parks	80%	80%		80%		80%		80%		
		% households access to libraries	80%	80%		80%		80%		80%		
Organizational Excellence	Increase financial viability	% Budget variance per department and IDP projects	10%	10%		10%		10%		10%		
		% compliance to audit plan	100%	100%		100%		100%		100%		
		# internal audit queries for department	25			25						
		% audit queries responded to within 14-working days	90%	90%		90%		90%		90%		
		# external audit queries for department	25			25						

**KGATELOPELE MUNICIPALITY**

**SDBIP Quarterly projections of Service Delivery Targets 2009/2010: Office of the Chief Financial Officer**

Vote	KPA	Objective	Indicator	Annual target	Qtr Ending 30 Sep		Qtr Ending 31 Dec		Qtr Ending 31 Mar		Qtr Ending 30 Jun		Explanation for variance
					Proj	Act	Proj	Act	Proj	Act	Proj	Act	
Finance and Admin	Co-operative Governance and Informed Decision-making	Enhance revenue from own and other sources	R-value revenue / total projected revenue as %	80.0%	80%		80%		80%		80%		
			R-value income from property rates / total R-value revenue for the municipality	8.00%	8.00%		8.00%		8.00%		8.00%		
			R-value actual income from property rates / potential revenue from property rates as a %	96.00%	96.00%		96.00%		96.00%		96.00%		
			Actual % income for services/Total projected % income for services (R-value) per category										
			water	65.00%	65.00%		65.00%		65.00%		65.00%		
			electricity	90.00%	90.00%		90.00%		90.00%		90.00%		
			sanitation	65.00%	65.00%		65.00%		65.00%		65.00%		
			waste	65.00%	65.00%		65.00%		65.00%		65.00%		
			R-value Received donor or grant funding /R-value budgeted for	100.00%	100.00%		100.00%		100.00%		100.00%		
			R-value MSIG funding / R-value budgeted for	100.00%	100.00%		100.00%		100.00%		100.00%		
			R-value FMG funding / total R-value revenue	100.00%	100.00%		100.00%		100.00%		100.00%		
			R-value interest earned from investment / budget figure as %	100.00%	100.00%		100.00%		100.00%		100.00%		
			R-value actual sundry income / total revenue budgeted figure as a %	3.00%	3.00%		3.00%		3.00%		3.00%		
			R-value revenue from equitable share / R-value total revenue as %	24.00%	24.00%		24.00%		24.00%		24.00%		
			% payment rate per town										
				87.00%	87.00%		87.00%		87.00%		87.00%		
				100.00%	100.00%		100.00%		100.00%		100.00%		
				100.00%	100.00%		100.00%		100.00%		100.00%		
				62.00%	62.00%		62.00%		62.00%		62.00%		
			% of group total debtors outstanding for longer than 30-days (CI, calculated from KPI's highlighted below)										
			% total Government debtors outstanding for longer than 30-days	10%	10%		10%		10%		10%		
			% business debtors outstanding for longer than 30-days	10%	10%		10%		10%		10%		
			% households debtors outstanding for longer than 30-days	70%	70%		70%		70%		70%		
			R-value total debts written off annually	R1,867,813							R1,867,813		
			R-value overtime spent per department	R248,000	R62,000		R62,000		R62,000		R62,000		
Organisational Excellence	Increase financial viability	% compliance to financial viability index											

		% of the municipality capital budget actually spent on capital projects - identified for a particular FY i.t.o. the IDP	100%	100%		100%		100%		100%		
		% variance from annual budget process plan	0%	0%		0%		0%		0%		
		% Budget variance (including budget variance per department and IDP projects)	10%	10%		10%		10%		10%		
		Financial Services										
		% Personnel costs / Operating expenses (excl Salaries of councillors)	43.00%	43.00%		43.00%		43.00%		43.00%		
		% Completion of 5 Year financial plan within timeframes	100.0%	25%		50%		75%		100%		
		% of budget allocated for FREE basic services	11.50%	11.5%		11.5%		11.5%		11.5%		
		% of budget allocated for training and development (SDP)	0.3%	0.3%		0.3%		0.3%		0.3%		
		% Repair and maintenance budget / Operating expenses budget	4.20%	4.2%		4.2%		4.2%		4.2%		
		% Contributions / Capital expenses	2.00%	2.00%		2.00%		2.00%		2.00%		
		% Councillor allowances budgeted / as a % of total operating budget	4.6%	4.6%		4.6%		4.6%		4.6%		
		% General expenses budget / Operating expenses budget	1.30%	1.30%		1.30%		1.30%		1.30%		
		% loan payments serviced annually	100%	100%		100%		100%		100%		
		% Timeous submission of the Financial statements	100%	100%								
		% Timeous delivery of Financial reports	100%	100%		100%		100%		100%		
		% stores shortages compared to R-Value inventory	1%	1%		1%		1%		1%		
		# successful claims against the municipality	2	1		0		1		0		
		R-value insurance claims due to damage or loss to property caused by officials	R10,000	R2,500		R2,500		R2,500		R2,500		
		# insurance claims due to damage or loss to municipal property caused by officials	4	1		1		1		1		
		% compliance to audit plan	100%	100%		100%		100%		100%		
		# internal audit queries for Finance and Admin Department	150			150						
		% audit queries responded to within 14-working days	90%	90%		90%		90%		90%		
		# external audit queries for Finance and Admin Department	150			150						
	Sound Governance	# policies / # by-laws	5	3		2		0		0		
	Develop and upgrade support and operating systems and procedures for sound governance	Average time taken from tender advertisement to award of tender	60 Days	60 Days		60 Days		60 Days		60 Days		
		% of tenders awarded within 30-days	80%	80%		80%		80%		80%		

# KGATELOPELE MUNICIPALITY

## SDBIP Quarterly projections of Service Delivery Targets 2009/2010: Office of the Municipal Manager

Vote	KPA	OBJECTIVES	Indicator	Annual target	Qtr Ending 30 Sep		Qtr Ending 31 Dec		Qtr Ending 31 Mar		Qtr Ending 30 Jun		Explanation for
					Proj	Act	Proj	Act	Proj	Act	Proj	Act	
Executive and Council	Co-Operative governance and informed decision-making	Ensure sustainability and maintenance of inter and intra-governmental relations	% African Peer Review meetings attended	50%	50%		50%		50%		50%		
		Ensure sustainability and maintenance of effective community, client and stakeholder relations	# protest meetings / gatherings against the Council	2	0		1		0		1		
		Implement and manage effective communication systems	% Communication framework developed within timeframe	100%	100%		100%		100%		100%		
			% customer complaints, queries, received and resolved within specified time frames	85%	85%		85%		85%		85%		
			# service delivery complaints received	40	10		10		10		10		
		Develop sustainable Council and community structures	# meetings per portfolio committee	36	9		9		9		9		
			# meetings held / # meetings scheduled	90%	90%		90%		90%		90%		
			% items resolved at the first meeting held	80%	80%		80%		80%		80%		
			% Council and committee meetings start on time	85%	85%		85%		85%		85%		
			% Council / EXCO resolutions referred to directorates within 7-working days from council / EXCO resolution	85%	85%		85%		85%		85%		
			% Minutes completed within 7 working days after meetings	90%	90%		90%		90%		90%		
			% resolutions are implemented within prescribed time frames	80%	80%		80%		80%		80%		
			# Management meetings held	24	6		6		6		6		
		Develop and sustain customer relationship management competencies for all - Councillors, Ward Committee members and Employees	% staff and Councillors trained in Customer Care	70%	70%		70%		70%		70%		
	Social and Environmental Sustainability	Ensure community social, health, educational and safety well-being	% local Councillors attending capacity building workshop on gender issues	20%	20%		20%		20%		20%		
			% disabled people employed at the municipality	2%	1.00%		2.00%		2.00%		2.00%		
			# injuries on duty	2	0		1		0		1		
		Ensure employee satisfaction and well-being	% employee satisfaction rating per department and division	60%	60%		60%		60%		60%		
			% decrease in the hours of working days per employee lost due to absenteeism	10%	10%		10%		10%		10%		
			# of cases prosecuted as a % of total misconduct cases reported each year	90%	90%		90%		90%		90%		
	Advanced Economic Growth	Ensure integrated development for economic growth	% of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP	90%	90%		90%		90%		90%		

		% Attendance of steering committee meetings by managers	100%	100%		100%		100%		100%		
		% Average Institutional scorecard rating	80%	80%		80%		80%		80%		
		% Departmental scorecard rating	75%	75%		75%		75%		75%		
		# Reports generated	36	9		9		9		9		
	Develop a high performance culture within the municipality	# S57 employee performance agreements concluded	1	1		0		0		0		
		Average % Manager / Sectional Heads employee performance scorecard rating	75%							75%		
Optimized Infrastructural services	Prioritize and optimize resource allocation and utilization	R-value overtime spent per department	R248,000	R62,000		R62,000		R62,000		R62,000		
	Develop strategically aligned multi-skilled and knowledgeable workforce to achieve best practice applications	% Institutional plan completed within timeframes	100%	25%		50%		75%		100%		
Organizational Excellence	Increase financial viability	% Budget variance (including budget variance per department and IDP projects)	10%	10%		10%		10%		10%		
		Audit charter adopted within timeframes	80%	80%		80%		80%		80%		
		% compliance to audit plan	100%	100%		100%		100%		100%		
		# internal audit queries for municipality	200			200						
		% audit queries responded to within 14-working days	90%	90%		90%		90%		90%		
		# external audit queries for municipality	200			200						
		# audit committee meetings annually	8	2		2		2		2		
	Sound Governance	# by-laws introduced (new and amended) / total # by-laws	30	8		8		8		6		
		# Institutional PM reports to Council through Audit committee	1	0		0		0		1		

# Kgatelopele Municipality

## Monthly Projections of Revenue by Source : 2009/2010

Monthly Projections of Revenue by Source	July 2009	August 2009	September 2009	October 2009	November 2009	December 2009	January 2010
	Revenue R	Revenue R	Revenue R	Revenue R	Revenue R	Revenue R	Revenue R
Property rates	1,298,076	218,349	218,359	218,340	218,370	218,379	218,929
Service charges- Electricity revenue from tariff billings	1,590,009	1,450,147	1,302,924	1,104,173	1,099,880	1,040,400	1,090,000
Service charges- Water revenue from tariff billings	305,245	358,818	447,800	500,925	588,480	602,940	627,054
Service charges- Sanitation revenue from tariff billings	385,050	385,050	385,050	385,050	385,050	385,050	385,050
Service charges- Refuse removal revenue from tariff billings	219,302	219,302	219,302	219,302	219,302	219,302	219,302
Service charges- Other	23,155	40,855	51,895	31,255	43,555	40,755	54,555
Rental of facilities and equipment	16,358	17,358	16,358	17,358	16,358	17,358	16,360
Interest earned - external investments	-	-	-	-	-	-	-
Interest earned - outstanding debtors	24,833	25,833	24,833	24,833	24,833	24,833	24,833
Fines	17,167	16,167	17,167	16,167	17,167	16,167	17,167
Licenses and permits	26,000	26,000	26,000	26,000	26,000	26,000	27,000
Government grants and subsidies - Operating	4,600,000	31,555	597,555	32,555	2,500,000	117,556	32,556
Government grants and subsidies - Capital	1,350,083	1,417,883	1,417,883	1,417,883	1,417,883	2,373,883	394,083
Gain on disposal of property plant and equipment	-	-	-	-	-	-	-
New Loans Raised	-	-	2,193,200	-	-	-	-
Revolving Fund	32,580	78,900	42,700	86,390	49,400	99,870	30,230
<b>Total Revenue by Source</b> (Balanced to Cash Flow)	<b>9,887,858</b>	<b>4,286,217</b>	<b>6,961,026</b>	<b>4,080,231</b>	<b>6,606,278</b>	<b>5,182,493</b>	<b>3,137,119</b>

Monthly Projections of Revenue by Source	February 2010	March 2010	April 2010	May 2010	June 2010	Total 2010
	Revenue R	Revenue R	Revenue R	Revenue R	Revenue R	Revenue R
Property rates	218,339	218,339	218,339	218,339	218,339	3,700,497
Service charges- Electricity revenue from tariff billings	1,160,390	1,099,890	1,180,890	1,240,444	1,502,665	14,861,812
Service charges- Water revenue from tariff billings	618,940	633,750	498,940	381,950	366,650	5,931,492
Service charges- Sanitation revenue from tariff billings	385,050	385,050	385,050	385,050	385,050	4,620,600
Service charges- Refuse removal revenue from tariff billings	219,302	219,302	219,302	219,302	214,310	2,626,632
Service charges- Other	23,236	25,155	32,385	37,220	80,924	484,945
Rental of facilities and equipment	17,358	16,358	17,358	16,358	8,585	193,525
Interest earned - external investments	-	-	-	-	1,000	1,000
Interest earned - outstanding debtors	24,833	24,833	24,833	24,833	25,837	300,000
Fines	16,167	17,167	16,167	17,167	16,163	200,000
Licenses and permits	26,000	26,000	26,000	26,000	25,205	312,205
Government grants and subsidies - Operating	4,020,000	1,136,555	31,555	32,555	31,558	13,164,000
Government grants and subsidies - Capital	394,083	394,083	394,083	394,083	1,350,087	12,716,000
Gain on disposal of property plant and equipment	-	-	-	-	-	-
New Loans Raised	200,000	200,000	400,000	378,400	378,400	3,750,000
Revolving Fund	45,800	63,050	139,200	122,400	188,030	978,550
<b>Total Revenue by Source</b> (Balanced to Cash Flow)	<b>7,369,498</b>	<b>4,459,532</b>	<b>3,584,102</b>	<b>3,494,101</b>	<b>4,792,803</b>	<b>63,841,258</b>